DELABIE

THE DELABIE GROUP ANNOUNCES THE ACQUISITION OF KWC PROFESSIONAL, FORMERLY FRANKE WATER SYSTEMS



From left to right: Patrick DELABIE, Luc DELABIE, Alice DELABIE and her husband Vincent BOGARD

The DELABIE Group is pleased to announce it has entered into an agreement with funds advised by Equistone, the majority shareholder of KWC Professional, and with the other minority shareholders, to acquire 100% of the share capital of KWC Professional – formerly known as Franke Water Systems – and its subsidiaries.

This acquisition marks a major milestone in DELABIE's growth trajectory, further strengthening its position as the European market leader in the field of tapware and sanitary equipment for public and commercial buildings. By bringing together two companies with recognized expertise and complementary geographic and commercial footprints, the transaction will give birth to a major industrial group firmly rooted across the European continent.

KWC Professional brings to DELABIE its renowned technical know-how, a complementary brand portfolio (KWC, Aquarotter, DVS – formerly Dart Valley Systems and Sissons), and a strong presence in high-demand market segments. This complementarity has been further reinforced by the 2024 acquisition of Newcastle Joinery Ltd. (NJL), a UK-based specialist in furniture and sanitary solutions for correctional facilities. Following this transaction, nearly 70% of DELABIE's revenue will be generated outside France.

The acquisition will enable DELABIE to broaden its solution offering and to significantly expand its market presence, particularly in Germany, Austria, Switzerland, the Middle East, the Nordics, and the United Kingdom.

This transaction is grounded in a shared strategic vision: to build an integrated, resilient European group, capable of delivering innovative and sustainable solutions to its customers. It also opens up new growth opportunities for all employees of both companies, by bringing together their talent around a common, ambitious project.



Luc Delabie, Co-CEO of DELABIE Group, stated: "We are delighted to welcome KWC Professional into our family-owned group. With this acquisition, we are creating a strong pan-European player, ideally positioned to support our clients in all their projects by offering even more innovative and sustainable solutions."



Marten van der Mei, CEO of KWC Professional, added: "The combination with DELABIE marks a milestone in the history of our company. We share the same values, a culture of quality, and a forward-looking industrial vision. Joining our forces opens a new and promising chapter – for both our customers, which can continue to rely on our high-quality service offering and their trusted points of contact, as well as our people."



David Zahnd and Roman Emanuel Hegglin, both Partners at Equistone commented: "We are proud of the journey accomplished since our acquisition of Franke Water Systems – now KWC Group – in April 2021. After the divestiture of the Medical division in January 2024, the Residential division in May 2024, and the OEM Nokite EcoSmart Water Heating Systems business in December 2024, KWC Group, now focused on its Professional activities, is ideally positioned for long-term growth. With DELABIE, KWC Professional has found the right longterm partner, and we wish the team continued success"

The completion of the transaction remains subject to standard conditions precedent and is expected to close during the third quarter of 2025.

About DELABIE

Founded in 1928 and based in Friville-Escarbotin, France, DELABIE is a 100% family-owned company that designs, manufactures, and distributes a wide range of sanitary solutions for public and commercial buildings. As a European leader in tapware and sanitary equipment for public spaces, the group exports its products to more than 90 countries from its manufacturing sites in France and Portugal, and through its 15 international subsidiaries. DELABIE is widely recognized for the reliability of its products, industry expertise, and strong commitment to innovation, with sustainability and responsibility at the core of its development strategy.

About KWC Professional

KWC Professional is a solutions provider specializing in sanitary equipment for the commercial, public, and semi-public sectors. KWC Professional primarily serves public and semi-public infrastructure such as hospitals, schools, transportation systems, prisons, restaurants, hotels, factories, and offices, and markets its solutions in Europe, the Middle East, Africa, and in the Asia-Pacific region.

About Equistone

Equistone Partners Europe is an independent investment firm wholly owned and managed by its partners and its executives. Its teams are comprised of experienced professional investors based in Germany, the Netherlands, Switzerland, France, and the United Kingdom. Equistone funds invest primarily in established mid-sized businesses with favourable market positions and attractive growth potential, and enterprise values between €50 million and €500 million. Since the first fund was raised in 2002, Equistone's teams have been involved in over 180 transactions. Equistone Partners Europe Limited is authorized and regulated by the Financial Conduct Authority. Further information can be found at www.equistonepe.com.

Transaction advisors (DELABIE):

M&A: Natixis Partners (Thomas Laroque, Simon Le Guillou, Léa Rahab) Corporate: McDermott Will & Emery (Fabrice Piollet, Côme Wirz, Jordan Ohayon) Financing (lawyer): McDermott Will & Emery (Pierre-Arnoux Mayoly, Shirin Deyhim, Elizabeth Amzallag, Camille Judas) Financial and operational DD: Eight Advisory (Luc de Saint Sauveur, Fabrizio Bertozzi, Florent Garnier, Charles Fraissaint, Victor Hottelart) Tax DD: Arsène Taxand (Denis Andres, Justine Schoutteten, Hugo Keller, Camille Angibaud) ; Tax Partners (Michel Morelato, Alberto Lissi) Legal and Labour DD: Eight Advisory Avocats (Barbara Jouffa, Delphine Sauvebois Brunel, Clarisse Riot) Environmental DD: ERM (ChinChin Lim, Aurelien Beckmann) Insurance DD: Funk Gruppe (Adrian Bünter) Debt Advisory: Natixis Partners (Philippe Charbonnier, Emmanuel Noguès) Swiss law: Jacquemoud Stanislas (Philippe Jacquemoud, Romain Chatton-Dorthe)

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